



Anesthesia Labels
Group Purchasing
Locum Tenens Physician Services

3900 W Avera Drive
Sioux Falls, SD 57108-5721
(605) 322-4650
1-800-657-8095
Fax: (605) 322-4666

www.AveraPACE.com

May 10, 2013

Allison Massari
936 7th Street, Ste. 8178
Novato, CA 94945

Dear Allison:

As our keynote speaker during the Avera PACE Conference this week, you were truly an inspiration to our members. The overwhelmingly positive feedback we received made our team feel elated to have selected you to deliver your motivational messages.

Thank you so much for sharing your personal stories, for connecting with our diverse audience, and for being the delightful person that you are. Your presence touched many lives here and we shall always remember that it is possible to move forward with grace after overcoming adversity!

Sincerely,

A handwritten signature in black ink, appearing to read "Lili Shim". The signature is fluid and cursive.

Lili Shim
Director, Avera PACE